



Adobe Competitive Update

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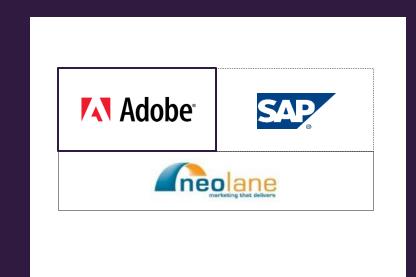
Product Marketing Leader – Competitive Watson Marketing



Large Players

Competitive Landscape

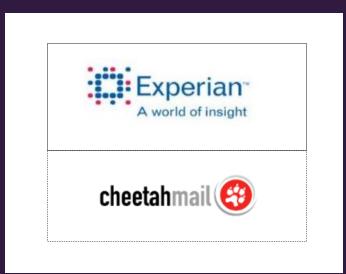




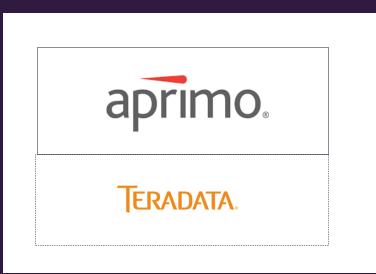


Medium Players











Other



































Competitor	Closed	Lost	Grand Total	Win Rate
ExactTarget	43	35	78	55%
Mailchimp	19	13	32	59%
InHouse	19	10	29	66%
Marketo	12	13	25	48%
Bronto	11	10	21	52%
ClickDimensions	12	7	19	63%
Salesforce.com	8	11	19	42%
Adobe	9	7	16	56%
Eloqua	7	9	16	44%
Responsys	4	11	15	27%
Emarsys	7	7	14	50%
HubSpot	6	8	14	43%
Constant Contact	10	2	12	83%
DotMailer	2	10	12	17%
Pardot	7	3	10	70%

Competitive History

- Salesforce Marketing Cloud (ExactTarget) has been the strongest competitor for IBM Marketing Cloud.
- Marketo appears in less deals, but is has proven difficult to beat.
- Watson Marketing, as an enterprise suite, competes most closely with Adobe, Oracle and Salesforce.



Offensive Competitive Strategy

Data

- Marketing platforms have been built through acquisition, so approach is modular
- Most of our competitors (SF in particular) struggle with movement of data between their modules.
- Competitors don't have anything like UBX, so it's cumbersome to move data

Al

- IBM has deep roots in AI,
 pre-dating the public
 introduction of Watson to
 Jeopardy in 2011
- >1,000 data scientists on staff, compared to 175 in Salesforce's newly introduced Research unit
- Broad set of AI capabilities beyondMarketing Cloud
- Solving real problems

Open Platform

- UBX
- IBM works with best of breed technologies – there is essentially no limit to systems we are willing and able to integrate with
- Customers are not locked into our marketing technology stack

Security

- Strength of stable company with solid future
- IBM makes it right





Marketing Cloud Competitive Intel





Overview

Company

- Founded: 1982
- Ownership: Public (NASDAQ: ADBE)
- >14k employees
- ~35 offices worldwide
- FY 2016 Revenue = ~\$5.85 billion
 - \$1.63b (28%) from digital marketing segment
 - 20% YoY revenue growth
 - 30% YoY signings growth
- Company best known for its
 Creative Cloud, but is making inroads with Marketing Cloud

Key acquisitions

- Omniture
- Day Software
- Demdex
- Auditude
- Efficient Frontier(included Context Optional)
- Neolane
- TubeMogul

Marketing Cloud

- Geography: Global
- Delivery Model: SaaS
 - On-premise for some modules
- Reputation:
 - Comprehensive but complex solution
 - Can get very expensive, due to modular nature of tools (many tools sold separately)
- Modules
 - Campaign Management
 - Leads Management
 - Social Marketing
 - Interaction Management (for realtime offers on websites/telephone)
 - Message Center (Admin module for notifications)





Vertical Industries

Financial Services

Government

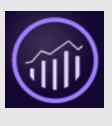
High Tech

Media & Entertainment

Retail

Telecommunications

Travel & Hospitality



Adobe Analytics

Apply real-time analytics and detailed segmentation across marketing channels

Discover high-value audiences and power customer intelligence



Adobe Audience Manager

Data management platform (DMP) that helps build unique audience profiles to allow marketer to identify the most valuable segments and use them across any digital channel



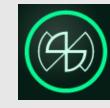
Adobe Campaign

Set of solutions that help marketers personalize and deliver campaigns across online and offline channels



Adobe Experience Manager

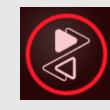
Comprehensive content management solution for building and managing websites, mobile apps, and forms



Adobe Media Optimizer

Programmatic adbuying solution that helps marketers forecast the best mix of search, display and social ads based on their budget

Automates media plan execution of your media plan and helps marketers find the best way to deliver relevant content to high-value audiences.



Adobe Primetime

Multiscreen TV
platform that helps
broadcasters, cable
networks and service
providers create and
monetize engaging,
personalized viewing
experiences



Adobe Social

Social management platform that ties every piece of data to the bottom line.

Manages likes and follows, along with the deep relationship between customer sentiments and business goals.



Adobe Target

Complete
optimization solution
that allows datadriven marketers to
rapidly experiment
and create highconverting
personalized
experiences





Strengths & Challenges

Strengths

- Have the attention of marketers – Marketers are familiar with Adobe products
- Robust functionality
- Strong investment in growth of product functionality
- Ability to enable complex business rules and workflows
- B2C

Challenges

- Complex solution, with high ramp-up time
- Each module sold separately Solution can be very expensive
- Adobe Campaign does not easily connect with other tools in their marketing cloud; Requires custom implementation project
- Usability and personalization capabilities fall short
- Still building out its professional services offering



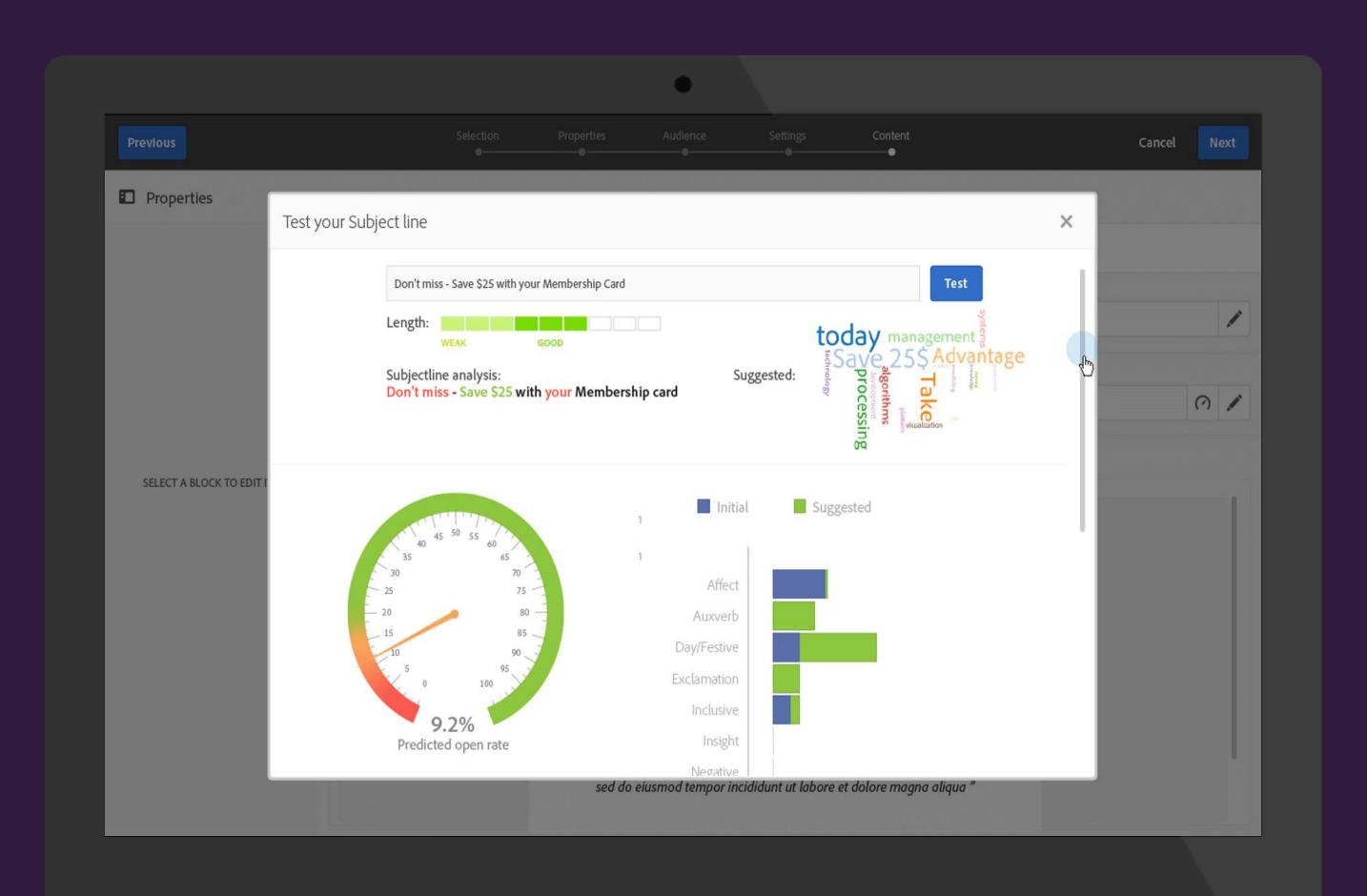


Adobe Sensei (AI)

Sensei = Adobe's new Al capability

Features

- **Intelligent Alerts**
- **Automated Insights for digital ads**
- Lookalike modeling (Adobe Audience Manager)
- One-click Auto-Target personalization (Adobe Target)
- Enhanced recommendation engine suggested offers (Adobe Target)
- **Smart Tags** (Adobe Experience Manager)
- Predictive Subject Lines (Adobe Campaign)







Selling against Adobe

Key Differentiators

- Ease of use
 - Adobe Marketing Cloud is complex solution with high ramp-up time
 - Although single sign-on is now available for Adobe Marketing Cloud, product can be very difficult to use due to the fact that the various capabilities come from different acquired modules
- B2B experience/capabilities
 - Adobe has strong history in B2C, but thin experience in B2B
- Pricing
 - IMC pricing is upfront, and usually ends up lower overall
 - Adobe is priced by module, and each module comes at an additional cost
 - According to a Gartner vendor rating published in November, transparency in their pricing structure is a serious issue for Adobe, with Marketing Cloud lacking published guide prices or formulas that enable the potential cost to be simulated



Competitive Resources

Software Sellers Workspace (SSW):

http://w3-03.ibm.com/software/spcn/content/Q683433V94059I55.html#indexb

W3: IBM Marketing Cloud Sales Community

https://w3-connections.ibm.com/communities/service/html/communityview?communityUuid=d8a31708-19ab-4371-96c6-

906666783670#fullpageWidgetId=W7ac34484be3a_4564_8448_9afa7c149c3a&folder=dd11545d-7ba9-42e5-aa2a-4a5a2743bc8b

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